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#### DIARY NOTES

DD/S

25 August 1969

25X1A

Retirement--Daniels Bill: Called this date to advise that he has been sitting on the Retirement Board in the absence of George Meloon as the DD/S representative. A question has developed over the pending passage of the Daniels Bill whether a deferral of imminent retirements could be made to take advantage of the new provisions contained in this Bill. I suggested that the Board prepare a paper making it discretionary with the Director of Personnel to defer mandatory retirements under the following two provisions:

- a. The first few days of January 1970 to take advantage of the effective date of certain provisions of the Bill which, as presently drafted, are to be effective on 1 January 1970.
- b. If it fails to pass the Congress or is vetoed by the President, then pending retirements become effective on the established retirement date.

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**MEMORANDA** 

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#### DIARY NOTES

DD/S

22 August 1969

1. Air America -- Porter Crash: On this date I advised the Executive Committee that an autopsy of a pilot who I thought was the pilot for the helicopter that crashed two weeks ago indicated that he had been struck byground fire and died while piloting the plane. After I returned to the office, information indicated that the pilot on whom the autopsy was conducted was the one who was flying the Porter aircraft which crashed on 19 August killing 13 people. I asked Mr. to check this out and I will so correct my statement to the Executive Committee on Monday, 25 August.

25X1A

25X1A ■

ADP Operations: Following the presentation to the Director by on 20 August 1969 on the ADP program of the Agency, the Director advised that he would issue some guidelines as to how the program should be managed and conducted. Prior to the meeting the DD/S and ADD/S had briefed the Executive Director on a proposal for the management of the Agency ADP program designed to overcome a principal deficiency as experienced at this time. While the DD/S has 19% of the capability of OCS computers on the other hand the DD/S has 100% responsibility for emplacing computers into operation. These factors include space in buildings, power and air conditioning supplements, screen rooms, building alterations and special construction, establishing of the communications network and all the supporting actions to put a computer application into practical operation. It was pointed out that new computer programs are frequently developed by components of the Agency with the assistance of outside contractors and are structured separate and independent of any existing computer program within the Agency. There is generally no advance interface with the components of the DD/S as to long-range planning and utilization of existing or planned facilities. The only current mechanism that has responsibility to oversee new programs is the Information Processing Committee, however, they really do not get into action until the purchase of computers themselves is proposed. Using this as a back door technique the IPC then backs into the proposed computer program for study and approval purposes. My contention is that this is a backward approach and that any component considering new computer application or program should first present the program to the IPC on a conceptualized basis for approval in principle with the technical

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developments to be subsequently worked out including the ultimate computer which will perform the main job. The program should then be reviewed by a technical staff to determine whether this new program can be accommodated by existing computers and facilities within the Agency or whether new facilities must be created. We have no technical committee to perform this function and accordingly one should be created. Accordingly, I wish to establish under the control of the DD/S a computer facility review committee comprised of technical representatives from Offices of Computer Services, Communications, Logistics, Security and Chief, Plans Staff (O/DD/S). The ADD/S will have oversight of the operations of this committee. The purpose of the committee will be to review all proposed new computer applications and to provide within existing facilities or by the creation of new facilities the planning and accomplishment of proposed program objectives.

With the above as a concept of operation, I ask that Mr. and 25X1A Mr. Farker develop the outline of a computer facility review committee so that this can be discussed with OCS, PPB and the respective offices of the DD/S.

RLB:dlk

(NOTE: Copies of this Diary Note (22 Aug 69) made for Messrs

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#### DIARY NOTES

DD/S 20 August 1969

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The documents were lost on the 31st of July and there was a failure by representatives of Security, DD/P, DD/S&T and DD/I of reporting this information to the Director or to their respective Deputies.

25X1A he did not become aware of this until 14 August at which time he advised me and I asked him immediately to prepare a report to go to the Executive Director. This has been reported to Mr. Helms who has expressed concern over the fact that he was not immediately notified. The Executive Director has referred this case to the Inspector General who is starting this date to make an inquiry into the handling of the case of the missing documents.

2. Dr. Tietjen asked for time for Drs. to brief me on further findings by the Psychological Services Staff on Career Trainees. Two days of 1 hour each have been set for Monday, 22 September, at 2 p.m. and Tuesday, 23 September, at 2 p.m. I asked that DD/S staff members mark their calendar for attendance at this meeting.

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### DIARY NOTES

DD/S

18 August 1969

1. <u>DoD Executive Council--NIRB</u>: There was a discussion this morning as to the apparent conflict of the terms of reference of the newlycreated DoD Executive Council and the NIRB. It was agreed that there should be no conflict, that NIRB is an intelligence requirements vehicle whereas the Executive Council is a joint DoD decision group for dividing up the budgetary DoD pie. <u>Reserved</u> looks to the Executive Council as a vehicle for his obtaining agreements in making decisions and should not be in conflict with NIRB.

25X1A

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3. DCI Briefing--Computers: September 5 has been set as the date for a comprehensive briefing for the Director on the Agency computer programs. Chuck Briggs will play a major part in the briefing and will speak on behalf of the DD/S programs. Information for his briefing has been put together which will adequately present the DD/S viewpoint. I have had several conversations with John Bross vis-a-vis his management study and his particular reference to the Agency computer programs, their relationship with the Office of Communications, and thirdly the dissemination problem within the Agency. John has furnished me several memoranda exchanged between himself, the Executive Director and the Director. These memoranda furnish some guidance which will have a bearing on our presentation. Basically, however, the proposals are quite tenuous and no one seems to have a clear-cut concept as to how these problems can be resolved. Up to this point all the proposals have been made by John Bross and some of his advisors and we have not taken a firm position. I think it is now time to tend to clear the air by our working out some proposals which will certainly offer some definitive positions rather than the vague, general considerations heretofore.

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**MEMORANDA** 

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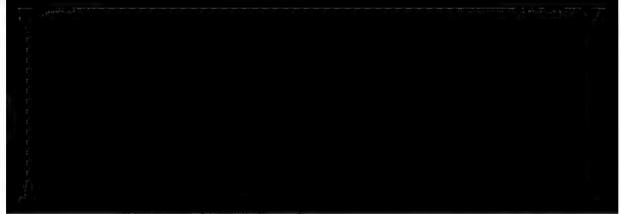
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#### DIARY NOTES

12 August 1969

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DD/S



25X1A

this date about our reply to Senator Ervin's letter of 1 August 1969 concerning personality tests. I agreed to furnish Banner a copy of our reply and so notified George Cary of the Legislative Counsel's office. In the course of our conversation, I mentioned to that we have over the past several years reviewed our psychiete testing with a view to eliminating any questions that would constitute in themselves a charge of invasion of privacy. It is our feeling that our tests are now quite clean and pose no issue in the current climate of invasion of privacy. Roy stated that for some time he has been endeavoring to have the NSA psychological tests reviewed and adjusted so they will not constitute an issue with the public or with Senator Ervin or anyone else interested in this invasion of privacy field. He states that he has been unsuccessful in this area but he plans to make a further attempt with the new Director of NSA, Admiral Guyler. On the possibility that this may stimulate into some action, I called

25X1A

4. Summer Employees--Exit Interviews: Bob Wattles reported the results of the exit interviews of the first 30 summer employees leaving the Agency. I called Wattles to make certain that the interviewers, who are junior professionals, are working from a prepared set of questions and that these are being properly handled. I took this action in light of the rather startling report on the attitude of the first 30 exiters to be sure that the analysis of the summer employees' comment is properly based for the Agency to consider what corrective action, if any, is necessary.

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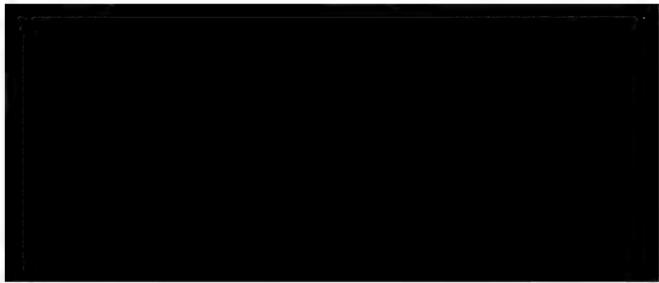
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#### DIARY NOTES

DD/S 11 August 1969

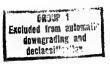


2. Headquarters Building Problems -- Storm of 9 August: Mr. reported that Saturday night, 9 August, at the height of the storm at 10:30 p.m. there was a power surge which tripped the relay in the Signal Center and caused the chilled water operation to go out. MAX II was out for about two hours and the temperature in the room began to rise but this was finally corrected as I understand without damage. Additionally, some computers in OCS were affected by the power surge and had to be reset. This was not very serious. There was considerable water in the driveway entrance to the Director's garage but the GSA people finally were able to clear it out.

3. Construction -- Printing Services Building: The Director noted this morning that there was digging equipment at the south end of the Printing Services building. I was unaware of the operation and I advised that I would find out and report. **Maintain** reported that they are putting in new sidewalks to the West Parking Lot and widening the roadway turn to the lot. This is being done because one lady fell down because the sidewalk was so rough and the turn is being widened because of the recent accident. I reported the above to Mr.

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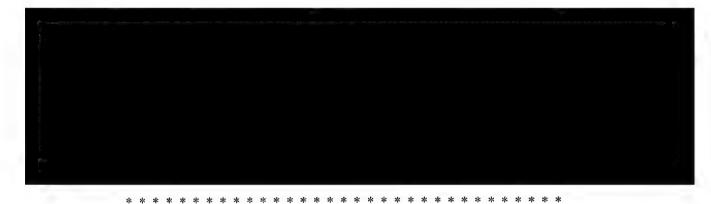
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- 4. <u>Captain Ernie Brace</u>, <u>Air America</u>: I reported information to the Executive Committee that Captain Brace, an Air America pilot captured in 1965, had been seen in Hanoi by one of the recently released Army officers. It was reported that Brace had spent 2 1/2 years in a cage in Dien Bein Phu but is now in Hanoi. He appeared to be in reasonably good health.
- 5. Saigon Investigation--Green Beret Force: The Armed Forces Committee queried General Cushman Saturday as to whether the Agency was involved in the incident in Saigon where approximately eight officers are being court-martialed. The Committee was informed that the Agency is not involved except we have one officer who will testify collaterally in the court-martial. It was felt that General Cushman's conversation over the open telephone could not be sufficiently explicit to assure our non-involvement and accordingly it was agreed that we would have Jack Maury further brief the Armed Services Committee.



25X1A

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- 8. Annual Awards Ceremony, 18 September: On 8 August I called Kent Crane, Assistant to Vice President Agnew, to remind him that on 23 July the Director had asked whether the Vice President could attend our Annual Awards Ceremony on 18 September. Mr. Crane advised that the matter had been referred to the Vice President but apparently a decision had not yet been made. Mr. Crane will check the matter and call me back within the next several days. I took the above action at the request of the Director when I reminded him that we were awaiting a decision on the Vice President's attendance.

RLB:ksd

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### DIARY NOTES

11 August 1969

DD/S

1. Signal Center Plans and Space Expansion: I called	25X1A
this date to remind him that the previous plans for expansion of the Signal Center had been shelved because they were based more on a space accommodation basis rather than on the true needs for the future Signal Center expansion. I asked for	3 :
the status of this proposal. Indicated that this was still being considered but he would find out the true status and let me know.	d, 25XIA
2. Space Target Oriented Display: Mr. advised in response to my question that all plans for the co-location of TOD with the PPB tank have been completed and the Office of Security is vacating space in this building for	25X1/
space trading purposes. John Bross has not been briefed, and I will arrange to have brief him as soon as possible.	25X1A

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**August** 

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### DIARY NOTES

DD/S

7 August 1969

United Bank of Virginia: Representative Bill Scott, Virginia, asked for the name of someone in the Agency to whom the United Bank of Virginia could request the establishment of a branch bank in the Headquarters Building. Mr. Wattles' name was furnished. I called Bob Wattles to give him the party line, namely, that in our judgment we have no need nor space in the Headquarters Building to accommodate a branch bank and that we have had numerous requests in the past for such consideration. If and when the Agency determines that the need and space facilities justify such a consideration we will notify all those parties who had so expressed interest. Mr. Wattles advised he would make this known when called.

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### DIARY NOTES

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1. Cafeteria Committee: briefed me today on the continuing interest by the DD/P representative on the Cafeteria Committee, to contact other cafeteria services in the Washington area to determine their interest in operating the Agency cafeteria. I advised that any step in this direction would require two things: first, approval of the Executive Director; and second, informing in advance General Services, Inc. Since GSI is losing money on the Agency cafeteria, they just might readily accept this proposition with the full knowledge that any other cafeteria service taking over would necessarily have to charge higher prices on a number of items. I asked to give 25X1A me a memorandum on this subject, and I will take it up with the Executive Director when he returns on August 18.

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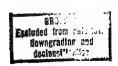
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briefed an assemblage of 80 Personnel Officers on the new program of consultative services. He gave a very low-key two minute talk in which he did not explain nor "sell" the program. Efforts to effect further elaboration through the form of questions failed to develop any further information. The audience took their cue from and lapsed into apathy on this subject. I called in the absence of Dr. Tietjen and related the above. I advised that in the briefing of the Support officers I wanted a forceful and saleable talk and some consideration as to how we might retrieve the situation with the Personnel officers who now basically have a negative approach to the consultative program.

RLB:ksd

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#### DIARY NOTES

DD/S 5 August 1969



2. BOB Supergrade/Scientific Pay Scale Allocations: The Executive Director requested that the allocations set forth in a 30 July 1969 letter from Mr. James W. Clark, BOB, be controlled until the Executive Director returns from vacation on 18 August. Meantime, the Director of Personnel has been requested to review these allocations together with anticipated attrition in these two categories with a view to suggesting several alternative reallocations of these positions. Bob Wattles advised that has been given this job and I asked that after he has arrived at some draft proposals these be first discussed with me before they are put in final form. All of this is to take place prior to August 18.

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### DIARY NOTES

DD/S 4 August 1969



25X1A 3. Chauffeur: Carl Duckett called today to advise that 25X1A ) was away on two weeks' vacation. 25X1A his driver ( assigned to fill in for these two weeks. Mr. called to advise that 25X1A there was something that should be known to the DD/S for his consideration. 25X1A is a pretty wild driver and he observed this over a He advised that 25X1A period of two weeks. drives aggressively, cuts in and out of traffic, honks at cars, at stoplights and generally scares his passengers. He may have a vision problem in that in one instance there was a car ahead in the 25X1A roadway observed by all the passengers but leaved charged right up to the car and had to jam on his brakes to avoid an accident. I reported the above 25X1A to Mr. and asked that he consider this and take appropriate action.

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Les Bush to discuss our handling of the case of since is now on sick leave and his condition readily establishes a case for medical disability. He will not voluntarily concur in this proceeding and any course of action in this line, at this time, appears to be on an involuntary basis. It is the dominant member of his family and we can expect little assistance or help from his wife and their son. His sick leave will run to the middle of March 1970 and he will have some additional annual leave. His physical condition is deteriorating and may have an influence on our future handling of the case. Thinking in terms that an involuntary proceeding may take some time I set the date of 1 December to initiate action so that this action should be complete prior to expiration of his sick leave in March 1970. At that time, 1 December, Mr. Wattles will convene the PEB and we will initiate involuntary proceedings at that point unless other circumstances intervene.

RLB: ksd

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## EXECUTIVE COMMITTEE MEETING NOTES 1 August 1969

1. Mr. Maury stated that the Director is to see Senator Eastland
at 10:30 Monday, 4 August. The Director decided that he should not go
alone and in the absence of Mr. who normally sees Senator Eastland
Mr. Maury will accompany him. (Neither Mr. Maury nor Mr. Houston
has ever met Senator Eastland.) Mr. Maury is to prepare a paper with
the points to be made by the Director and the objective to be reached in
his discussion with Senator Eastland. Since the Director is to be away
over the weekend the paper is to be handed to him after the Morning Meeting
on Monday. Mr. Karamessines noted that General Freund will be leaving
the SACSA position to become a member of General Westmoreland's staff.

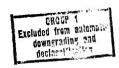
2. General Cushman noted that in connection with the Saigon wrap-up on the President's visit which included some deficiencies that he has a good channel to the President's military aide which could perhaps be used for suggesting corrective steps. The Director encouraged this action noting that since the assassination of President Kennedy Mr. Rowley has been super-sensitive. (I am asking to try and get us read into the post-mortem review of the President's trip since there may be items from the Support Directorate side which should be improved.)

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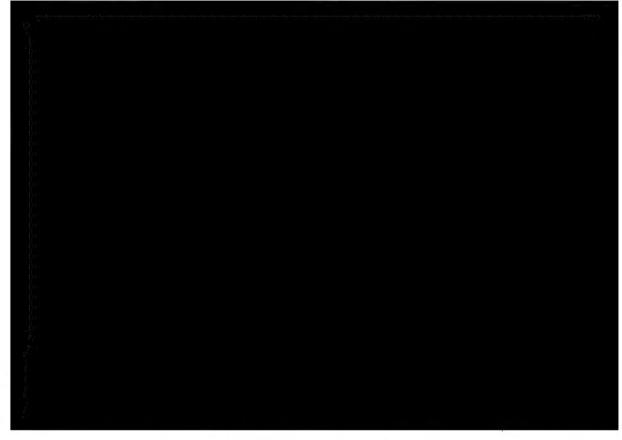
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#### DIARY NOTES

A-DD/S

1 August 1969



3. Mr. Meloon and Mr. Blake noted that the IG report on its survey of the Office of Logistics has not been surfaced to them in draft form as they had been told it would. Mr. Blake stated that when he was talking with Mr. Gordon Stewart on O/PPB Mr. Stewart had a copy of the report on his desk. Apparently Mr. Andrews has set his retinement date as 11 August which would indicate that no advance consultation was intended. Meloon and Blake see no reason to make an issue on this matter.

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rather than FY 1971 as had been requested. After hearing from John Clark of this news Colonel White buzzed to ask that it not be announced at the Morning Meeting. I assured Colonel White that no action of that nature would be taken until he returned and could approve the proposed allocation. Since John Clarke had also already clued about the BOB response I telephoned both and Clarke to pass on Colonel White's injunction against spreading the word. I told Harry that in Colonel White's absence we could do some staff work leading those suggested allocations which could be presented to Colonel White.

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JWC:ksd

\* (Addendum to paragraph 6)



JWC/ms

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